Mackellar Primary School (5297)



Submitted for review by Simon McGlade (School Principal) on 28 February, 2022 at 10:17 AM Endorsed by Anne Fox (Senior Education Improvement Leader) on 28 February, 2022 at 05:59 PM Endorsed by Gurpreet Thiara (School Council President) on 29 March, 2022 at 01:53 PM



Education and Training

Term 1 monitoring (optional)

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.
12 Month Target 1.1	TUTORING GOALS 12 Month Targets Reading AT and ABOVE Expected F&P Level Increase the number of students at and above the expected F&P Benchmark level for grade 1 from 61% in 2021 to >80%. Increase the number of students at and above the expected F&P Benchmark level for grade 2 from 54% in 2021 to >70%. Increase the number of students at and above the expected F&P Benchmark level for grade 3 from 52% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 4 from 42% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 32% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 32% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 39% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 39% in 2021 to >70% Increase the number of students at and above the expected F&P Benchmark level for grade 6 from 42% in 2021 to >70% Increase the number of students at and above the expected F&P Benchmark level for grade 6 from 42% in 2021 to >70% Increase the number of students at and above the expected F&P Benchmark level for grade 6 from 42% in 2021 to >65% ENGLISH EXTENSION GOALS By end of 2022, 95% of students participating in English extension from grade 5 achieve top 2 bands in NAPLAN in Reading and Writing. ORAL LAN
KIS 1.a Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy

Actions	 Increase the English Extension program from 0.2 EFT in 2021 to 0.4EFT in 2022 to improve the number of students achieving NAPLAN Top 2 Bands in Reading and Writing. Implement an Oral Language Program for all relevant students in Foundation. Implement Levelled Literacy Intervention as a TLI program for students in grades 1-6 utilising two teaching staff. Implement Reading Intervention as a TLI program for students in grade 3 who need specialised support during semester 1. Implement Maths Intervention (0.2EFT) as a TLI program for students across grades Prep - 2.
Outcomes	 Leaders will have: Determined students for these various TLI programs based on improved data tracking and analysis processes. Allocated time, space, human and physical resources and professional learning to support the implementation of the programs. Tracked progress and ensured rigor around the accountability of programs and discontinuation of students from the program. Teachers/Staff will have: Developed their understanding of extending students in English with a focus on achieving Top 2 Bands of NAPLAN in Reading and Writing. Implemented an oral language program for students in foundation to achieve a baseline of success. Implemented a tutoring program across grades 1-6 focussing in Levelled Literacy Intervention. Selected students will have: Taken part in tutoring, oral language or extension programs and will have had their progress monitored, moderated and reported on.
Success Indicators	 Achievement data from foundation students who have taken part in the oral language program NAPLAN and PAT analysis of impact on student achievement and growth for students in tutoring and/or extension programs Achievement and growth data for students on tutoring program against Fountas and Pinnell reading levels. Stronger correlation between Teacher Judgements and NAPLAN results.
Delivery of the annual actions for this KIS	
Enablers	
Barriers	
Commentary on progress	
Future planning	
OPTIONAL: Upload Evidence	

Activities and Milestones	Activity	Who	When	Percentage complete	
Activity 1	- Implementation of Reading Intervention as a TLI program for students in grade 3 who need specialised support during semester 1.	 ✓ Learning Specialist(s) ✓ Teacher(s) 	from: Term 1 to: Term 2	0%	
Activity 2	- Increase the English Extension program from 0.2 EFT in 2021 to 0.4EFT in 2022 to improve the number of students achieving NAPLAN Top 2 Bands in Reading and Writing.	 Leadership Team Data Leader Literacy Leader 	from: Term 1 to: Term 4	0%	
Activity 3	- Implementation of an Oral Language Program for all relevant students in Foundation delivered by three ES staff each day for 30 minutes.	 Learning Specialist(s) Education Support Leadership Team Teacher(s) Teacher(s) 	from: Term 2 to: Term 4	0%	
Activity 4	- Implementation of Maths Intervention (0.2EFT) as a TLI program for students across grades Prep - 2. This teacher will embed themselves into maths lessons across the cohorts to support students.	☑ Learning Specialist(s)	from: Term 1 to: Term 4	0%	
Activity 5	- Implementation of Levelled Literacy Intervention for students from grades 1-6 in groups of no more than 5 students, being seen three times per week for 45 minutes as a TLI program comprising two teachers	✓ Learning Specialist(s)	from: Term 1 to: Term 4	0%	
KIS 1.b Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnera					

Priority 2022 Dimension	
Actions	Appoint an Acting Leading Teacher (0.8EFT) to lead Welfare and Wellbeing processes at the school including SWPBS, RRRR and PSD as well as case management of students requiring more specialised support. Acting Leading Teacher forms part of the Executive Team who determine placements for TLI inclusion.
Outcomes	 The Leading Teacher will: provide student and parent support for welfare matters by incorporating the use of SSS staff and allied health professionals. coordinate the integration aide staff to best meet the needs of students on the PSD. ensure the SWPBS and RRRR programs run in accordance with DET policy and processes. build the capacity of staff in the area of welfare and wellbeing through PL, mentoring and coaching as appropriate. Staff will: Seek support of the Welfare team to support students with welfare and wellbeing related matters. undertake necessary PL to meet the needs of students in their care and across the school implement key school programs such as SWPBS and RRRR to build the safety of students across the school. Students will: know how to access support for themselves and their peers for wellbeing, welfare and safety concerns. actively take part in SWPBS and RRRR curricula activities. be represented on a Junior School Council and take part in age related leadership programs.
Success Indicators	Using the AtoSS, POS and Staff opinion Surveys to chart progress in student connectedness, management of bullying and student safety.
Delivery of the annual actions for this KIS	
Enablers	
Barriers	
Commentary on progress	
Future planning	
OPTIONAL: Upload Evidence	

Activities and Milestones	Activity	Who	When	Percentage complete
Activity 1	Continue with a SWPBS committee to implement the school's SWPBS and RRRR curriculum programs.	 Leading Teacher(s) SWPBS Leader/Team Respectful Relationships Implementation Team Leadership Team 	from: Term 1 to: Term 4	0%
Activity 2	Appoint a Leading Teacher (0.8 EFT) to the Welfare and Wellbeing Role	Principal	from: Term 1 to: Term 4	0%
Activity 3	Leading Teacher to implement a range of student leadership programs including the establishment of a Junior School Council, grade 5 and 6 leadership curriculum programs and House Captains.	 Leading Teacher(s) Student(s) Student Leadership Coordinator Teacher(s) 	from: Term 1 to: Term 4	0%
Goal 2	To improve achievement and growth in literac	y and numeracy student outcomes.		
12 Month Target 2.1 Increase the percentage of students achieving Medium Relative Growth in Reading from 56% (2021) to 65%, High Relative Growth from 6% to 15% and reduce the percentage of students achieving low relative growth from 38% (2021) to <30%.				0%. High Relative Growth 0%. %, High Relative Growth

12 Month Target 2.2	Increase percentage of year 5 students in the top 2 bands of NAPLAN in Reading from 23% (2021) to 30%, in Writing from 9% (2021) to 15% and in Numeracy from 15% (2021) to 20%.
12 Month Target 2.3	Improve the percentage of year 5 students in the top 4 bands of NAPLAN for Reading from 77% (2021) to 80%, in Writing from 72% (2021) to 80% and in Numeracy from 58% (2021) to 65%.
12 Month Target 2.4	Reduce year 3 Reading variation from 26% (2021) to <10% Reduce year 3 Writing variation from 28% (2021) to <10% Reduce year 3 Numeracy variation from 14% (2021) to <10% Maintain year 5 Reading variation 0% (2021) to <5% Reduce year 5 Writing variation from 6% (2021) to <5% Reduce year 5 Numeracy variation from 15% (2021) to <10%
12 Month Target 2.5	Increase Trust in Colleagues (principal and teachers) from 66% (2021) to 70% Increase Teacher Collaboration from 73% (2021) to 77% Increase Collective Efficacy from 73% (2021) to 77%
KIS 2.a Evidence-based high-impact teaching strategies	Embed high-impact instructional practices to consistently differentiate learning for every student in every classroom.
Actions	 Contract two consultants focussing on explicitly teaching English and mathematics. Provide a coaching program for all teachers provided by the Learning Specialists and Leading Teacher.
Outcomes	Leaders will have: - Developed a deeper understanding and knowledge about what constitutes explicit teaching and how to coach for this across all classes. - Coached staff in explicitly teaching English and Mathematics through modelling lessons, observing teachers' practice, providing feedback & attending PLCs Teachers will have: - Developed their understanding of what constitutes explicitly teaching English and Mathematics, and how to successfully differentiate and scaffold learning for students. - Had their lessons observed, had feedback provided to them, observed the practice of others, had extensive PL and actively engaged in PLCs. Students will have: - had English and Mathematics consultants in their classrooms and will have actively taken part in differentiated learning scaffolded

		to meet their individual needs. - benefitted from enhanced teaching and learning provided to them by staff actively reviewing and being coached in their practice.				
Success Indicators Planning documents from PLCs reflect the professional learning provided by consultants. Coaching documents reflect implementation of explicit teaching in alignment with professional learning from consultants. Minutes from PLCs detail inquiry cycles linked to student data and taught consistent with Learning Specialist and consuprofessional learning. 						
Delivery of the annual actions for this KIS	S					
Enablers						
Barriers						
Commentary on progress						
Future planning						
OPTIONAL: Upload Evidence	е					
Activities and Milestones	Act	livity	Who	When	Percentage complete	
Activity 1		Ts to cover consultants, coaching, lesson servations etc	 ✓ Literacy Leader ✓ Numeracy Leader ✓ Leadership Team ✓ Principal 	from: Term 1 to: Term 4	0%	
for all teachers to support the implementation of explicit teaching in English and Mathematics.		 Leadership Team Literacy Leader Numeracy Leader Student Wellbeing Coordinator 	from: Term 1 to: Term 4	0%		

Activity 3	anc sup	vide for a Learning Specialist (English) a Learning Specialist in Mathematics to oport the implementation of explicitly ching across the school.	☑ Principal	from: Term 1 to: Term 4	0%
Activity 4	and	ntract an English consultant for 10 days a Maths Consultant for 16 days of fessional learning throughout the year	 Leadership Team Learning Specialist(s) Literacy Leader PLC Leaders Numeracy Leader Teacher(s) 	from: Term 1 to: Term 4	0%
Activity 5	ana pro of s Ma	velop specific assessment and data alysis tools to determine progress of grams and to support the implementation strategies. These include PAT Maths, ths 300, Reading and Fountas and Pinnell ources.	 ☑ Data Leader ☑ Leadership Team ☑ Numeracy Leader ☑ Literacy Leader ☑ Principal 	from: Term 1 to: Term 4	0%
KIS 2.b Evaluating impact on learning	g	Build staff capacity to adopt a PLC inquiry improve student learning outcomes and th		learning and measure the	e impact of instruction to
Designs Enhancing Achievement in Scho			consultants from the University of Souther ols). sional Learning Communities (PLC) initiat		ing IDEAS (Innovative
Outcomes		Leaders will have: - Built from the success of creating our sch pedagogy. - Provided extensive professional learning - Attended PLC meetings and supported th teaching.	/engagement with staff to improve alignm	ent between school proce	esses/ understandings.

	 meetings and processes. Differentiated learning that is targeted a Driven their own inquiry cycles within Pl Mathematics and Future Focussed Learn Evaluated the impact of their teaching of Students will have: Taken ownership and empowerment of tand whole-school level. Understood the process for co-construct 	 Taken ownership and empowerment of the improvement process (IDEAS) through contributions and actions at pupil free days, meetings and processes. Differentiated learning that is targeted at increasing growth for all students, in particular students at risk (regardless of ability). Driven their own inquiry cycles within PLCs based on evidence of need and student learning information across English, Mathematics and Future Focussed Learning. Evaluated the impact of their teaching on student learning growth by using the toolkit specifically designed for implementing a PLC. Students will have: Taken ownership and empowerment of the improvement process (IDEAS) through contributions and actions at JSC, classroom level 					
Success Indicators	 Updated diagnostic Inventory of School PLC minutes and participation in the PL PLC inquiry cycle minutes and feedback AtoSS, POP & Staff Opinion Data. 	C initiative.					
Delivery of the annual actions for this KIS							
Enablers							
Barriers							
Commentary on progress							
Future planning							
OPTIONAL: Upload Evidence							
Activities and Milestones	Activity	Who	When	Percentage complete			

Activity 1	alignm (USQ)	nent a pupil-free day centred on school nent and the commencement of IDEAS Costs) and fallow-up staff meetings hout the year.	 ☑ School Improvement Team ☑ All Staff 	from: Term 1 to: Term 1	0%	
Activity 2	wide pedagogy plus CRTs		 ✓ School Improvement Team ✓ All Staff ✓ Leadership Team 	from: Term 1 to: Term 4	0%	
Activity 3	Continuation of the PLC initiative throughout 2021 (CRT costs).		 ✓ Leadership Team ✓ PLC Leaders ✓ Assistant Principal 	from: Term 1 to: Term 4	0%	
KIS 2.c Curriculum planning and assessment	Curriculum planning and informs teaching.					
Actions	Actions - Implement our newly created teaching and learning plan (Curriculum Map) as a whole staff - Implement proficiency scales for English and Mathematics - Develop consistent assessment documentation linked to the teaching and learning program - Provide coaching through Learning Specialists and consultants.					
Outcomes Leaders will: - Lead committees to document associated assessment practice guides to compliment the teaching and learning program. - Oversee and coach the implementation of proficiency scales across Mathematics and English. - Participate and lead actions such as learning walks focused on implementation of Teaching and Learning program. - Provide structured coaching to all teachers to support the viability of the curriculum.						
Teachers will have: - Further developed their understanding of what constitutes explicit teaching and learning in English and Mathematics. - Been coached on the implementation of explicitly teaching English and Mathematics. - Been part of the implementation of a teaching and learning plan for all curriculum areas. - Implemented proficiency scales in English and Mathematics.				Mathematics.		

Success Indicators		 Students will have gained a firm understanding of the explicit teaching of Mathematics and English and will be able to transfer this to their work for improved student outcomes. implementation of the Mackellar Teaching and Learning Plan across the school for all teacher planning. Successful implementation of proficiency scales in English and Mathematics evident in all planning and lesson observations. Implementation of assessment guides to ensure consistent and precise implementation of assessment practices across the school. Coaching documentation reflecting the use of the curriculum map and newly developed assessment guides. 					
Delivery of the annual action for this KIS	s						
Enablers							
Barriers							
Commentary on progress							
Future planning							
OPTIONAL: Upload Evidenc	е						
Activities and Milestones	Act	ivity	Who	When	Percentage complete		
Activity 1	wor curr con imp mat Pro wor	fessional learning from consultants, SIT king with staff to implement the riculum map. Professional learning from sultants, SIT working with staff to lement proficiency scales in English and thematics. fessional learning from consultants, SIT king with staff to implement the essment guides	 ✓ Leadership Team ✓ Data Leader ✓ Learning Specialist(s) ✓ PLC Leaders ✓ Teacher(s) 	from: Term 1 to: Term 4	0%		

Activity 2	Establishment of SIT committees in Curriculum Assessment to develop assessment guides to ensure consistent and best practice in the execution, analysis and subsequent planning in English and Mathematics.	 Data Leader Leadership Team Learning Specialist(s) Teacher(s) PLC Leaders 	from: Term 1 to: Term 4	0%		
Goal 3	To improve student voice, agency and leade	ership in learning.				
12 Month Target 3.1						
12 Month Target 3.2	2 Month Target 3.2 Increase the positive response rate on the Parent Opinion Survey for: -The school provides my child with opportunities to build his/her confidence from 90% to 92%.					
12 Month Target 3.3	Increase the positive response rate on t -use of student feedback to improve pra					
KIS 3.a Empowering students and building school pride	Develop a collaborative partnership betw	Develop a collaborative partnership between students and teachers to design and implement rich learning opportunities.				
Actions	Implement Future Focussed Learning st	trategies in Health, Science, Langua	ges (Italian), The Arts, Hu	manities and the Capabilities.		
Outcomes Leaders will: - Have participated in Leadership Coaching and development from 'FFL' - Structured opportunities to professionally develop staff online, in-person and in PLCs. - Provide limited coaching in FFL through FFL personnel or school-based staff. Teachers will: - Have taken part in appropriate professional learning regarding FFL and implemented these strategies in the stra			s into their inquiry learning			
practice. - Contributed to the building of collective capacity through regular involvement in the FFL community.						

		- Use the PLC cycle of inquiry to build teacher practice.					
		Students will: - Contribute to the formation of inquiry learning topics, direction and involvement					
Success Indicators - Regular contributions from teachers into the FFL online community - Evidence of FFL masterclasses in the planning and delivery of inquiry learning. -PLC cycles devoted to implementing FFL strategies.							
Delivery of the annual actions for this KIS	3						
Enablers							
Barriers							
Commentary on progress							
Future planning							
OPTIONAL: Upload Evidence	e						
Activities and Milestones	Act	livity	Who	When	Percentage complete		
Activity 1	FFL will be a cyclic inquiry for all PLCs focussing on embedding FFL strategies in inquiry learning. They will be regularly supported by FFL staff in their PLCs and an FFL SIT committee will support this learning across the school.		 ✓ PLC Leaders ✓ Teacher(s) ✓ Leadership Team ✓ School Improvement Team 	from: Term 1 to: Term 4	0%		
Goal 4	Goal 4 To improve the wellbeing of all students.						
12 Month Target 4.1 Increase the positive response on the Parent Opinion Survey for: -Promoting positive behaviour from 89% to 92%							

12 Month Target 4.2	Increase the positive response on the AtoSS for: -Advocate at School from 88% (2021) to 90% -Sense of Inclusion from 91% (2021) to 93% -Effective Classroom Behaviour from 74% (2021) to 80% -Resilience from 72% (2021) to 80%
12 Month Target 4.3	Increase the positive response rate on the Staff Opinion Survey in: -Collective Efficacy from 73% (2021) to 75%
KIS 4.a Setting expectations and promoting inclusion	Engage the school community in the development and implementation of school-wide values.
Actions	Promote and implement the work of the IDEAS process through the IDEAS School Management Team (ISMT) throughout the school community.
Outcomes	Leaders will: - Have facilitated the creation of a school narrative and associated school-wide pedagogy. - Promoted the vision, values, narrative and SWP across the community. Teachers will: - Have started implementing key elements of the school-wide pedagogy into their planning. - Build collective understanding around our narrative and SWP. Students will: - Have had input into our SWP by way of the Junior School Council
Success Indicators	-Documented evidence of our school narrative and SWP - Signage around the school of our school values and school vision
Delivery of the annual actions for this KIS	
Enablers	
Barriers	

Commentary on progress							
Future planning							
OPTIONAL: Upload Evidence	е						
Activities and Milestones	Activities and Milestones Activity		Who	When	Percentage complete		
Activity 1	 Hold x2 ISMT meetings with facilitators from USQ Hold a school-wide curriculum day for all staff on IDEAS in term 1 Run multiple IDEAS meetings with staff as part of our meeting schedule Involve JSC in the feedback stage of our SWP 		 ✓ All Staff ✓ Leadership Team ✓ School Improvement Team ✓ Principal 	from: Term 1 to: Term 4	0%		
KIS 4.b Implement School-wide Positive Behaviours as a framework Health and wellbeing Implement School-wide Positive Behaviours as a framework		urs as a framework for student wellbeing.					
Actions		Achieve Bronze Status accreditation for S	WPBS				
Outcomes Leaders will: - Have taken part in relevant training for themselves in SWF - Led the school through relevant surveys and data collection - Implemented actions based on data to improve the positive Teachers will: - Implemented the actions of PL into their classrooms and at - Taken part in professional learning at school - Input data relevant to track student behaviour across the students will:		and data collection nprove the positive behaviours across the classrooms and across the school. hool wiour across the school	e school				
		 Have improved their positive behaviours Taken part in lessons and yard activities 		3			

Success Indicators		 Reduction of inappropriate behaviours at Implementation of SWPBS lessons acrossing of positive rewards (But 	ss the school	g appropriate School be	haviours
Delivery of the annual actions for this KIS					
Enablers					
Barriers					
Commentary on progress					
Future planning					
OPTIONAL: Upload Evidence	Э				
Activities and Milestones	Act	ivity	Who	When	Percentage complete
Activity 1		ticipation from all teachers in SWPBS fessional learning (CRTs)	 ✓ All Staff ✓ SWPBS Leader/Team 	from: Term 1 to: Term 4	0%
Activity 2		S rewards given weekly from Buzz Award ipients (Replacement awards)	 ✓ All Staff ✓ Teacher(s) ✓ SWPBS Leader/Team 	from: Term 1 to: Term 4	0%
Activity 3		a Collection and analysis of student aviour (XUNO)	☑ SWPBS Leader/Team	from: Term 1 to: Term 4	0%

Activity 4 Participation in Universal Training A & B for SWPBS team through the SWVR - Brimbank/Melton Area (CRTs)	SWPBS Leader/Team	from: Term 1 to: Term 4	0%
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Mid-year monitoring

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.
12 Month Target 1.1	TUTORING GOALS 12 Month Targets Reading AT and ABOVE Expected F&P Level Increase the number of students at and above the expected F&P Benchmark level for grade 1 from 61% in 2021 to >80%. Increase the number of students at and above the expected F&P Benchmark level for grade 2 from 54% in 2021 to >70%. Increase the number of students at and above the expected F&P Benchmark level for grade 3 from 52% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 3 from 52% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 32% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 39% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 39% in 2021 to >70% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 39% in 2021 to >70% Increase the number of students at and above the expected F&P Benchmark level for grade 6 from 42% in 2021 to >65% ENGLISH EXTENSION GOALS By end of 2022, 95% of students participating in English extension from grade 5 achieve top 2 bands in NAPLAN in Reading and Writing. ORAL LANGUAGE GOALS By the end of 2022, >90% of all capable foundation students will have achieved the minimum benchmark for oral language. MATHEMATICS EXTENSION P-2 By the end of 2022, 80% of students wi
KIS 1.a Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy

Actions	 Increase the English Extension program from 0.2 EFT in 2021 to 0.4EFT in 2022 to improve the number of students achieving NAPLAN Top 2 Bands in Reading and Writing. Implement an Oral Language Program for all relevant students in Foundation. Implement Levelled Literacy Intervention as a TLI program for students in grades 1-6 utilising two teaching staff. Implement Reading Intervention as a TLI program for students in grade 3 who need specialised support during semester 1. Implement Maths Intervention (0.2EFT) as a TLI program for students across grades Prep - 2.
Outcomes	 Leaders will have: Determined students for these various TLI programs based on improved data tracking and analysis processes. Allocated time, space, human and physical resources and professional learning to support the implementation of the programs. Tracked progress and ensured rigor around the accountability of programs and discontinuation of students from the program. Teachers/Staff will have: Developed their understanding of extending students in English with a focus on achieving Top 2 Bands of NAPLAN in Reading and Writing. Implemented an oral language program for students in foundation to achieve a baseline of success. Implemented a tutoring program across grades 1-6 focussing in Levelled Literacy Intervention. Selected students will have: Taken part in tutoring, oral language or extension programs and will have had their progress monitored, moderated and reported on.
Success Indicators	 Achievement data from foundation students who have taken part in the oral language program NAPLAN and PAT analysis of impact on student achievement and growth for students in tutoring and/or extension programs Achievement and growth data for students on tutoring program against Fountas and Pinnell reading levels. Stronger correlation between Teacher Judgements and NAPLAN results.
Delivery of the annual actions for this KIS	
Enablers	
Barriers	
Commentary on progress	
Future planning	
OPTIONAL: Upload Evidence	

Activities and Milestones	Activity	Who	When	Percentage complete		
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Activity 2	- Implementation of Reading Intervention as a TLI program for students in grade 3 who need specialised support during semester 1.	 ✓ Learning Specialist(s) ✓ Teacher(s) 	from: Term 1 to: Term 2	0%		
Activity 3	- Increase the English Extension program from 0.2 EFT in 2021 to 0.4EFT in 2022 to improve the number of students achieving NAPLAN Top 2 Bands in Reading and Writing.	 ✓ Leadership Team ✓ Data Leader ✓ Literacy Leader 	from: Term 1 to: Term 4	0%		
Activity 4	- Implementation of Maths Intervention (0.2EFT) as a TLI program for students across grades Prep - 2. This teacher will embed themselves into maths lessons across the cohorts to support students.	✓ Learning Specialist(s)	from: Term 1 to: Term 4	0%		
Activity 5	- Implementation of Levelled Literacy Intervention for students from grades 1-6 in groups of no more than 5 students, being seen three times per week for 45 minutes as a TLI program comprising two teachers	☑ Learning Specialist(s)	from: Term 1 to: Term 4	0%		
KIS 1.b	KIS 1.b Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable					

Priority 2022 Dimension	
Actions	Appoint an Acting Leading Teacher (0.8EFT) to lead Welfare and Wellbeing processes at the school including SWPBS, RRRR and PSD as well as case management of students requiring more specialised support. Acting Leading Teacher forms part of the Executive Team who determine placements for TLI inclusion.
Outcomes	 The Leading Teacher will: provide student and parent support for welfare matters by incorporating the use of SSS staff and allied health professionals. coordinate the integration aide staff to best meet the needs of students on the PSD. ensure the SWPBS and RRRR programs run in accordance with DET policy and processes. build the capacity of staff in the area of welfare and wellbeing through PL, mentoring and coaching as appropriate. Staff will: Seek support of the Welfare team to support students with welfare and wellbeing related matters. undertake necessary PL to meet the needs of students in their care and across the school implement key school programs such as SWPBS and RRRR to build the safety of students across the school. Students will: know how to access support for themselves and their peers for wellbeing, welfare and safety concerns. actively take part in SWPBS and RRRR curricula activities. be represented on a Junior School Council and take part in age related leadership programs.
Success Indicators	Using the AtoSS, POS and Staff opinion Surveys to chart progress in student connectedness, management of bullying and student safety.
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Future planning	
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Activities and Milestones	Activity	Who	When	Percentage complete
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Activity 2	Appoint a Leading Teacher (0.8 EFT) to the Welfare and Wellbeing Role	Principal	from: Term 1 to: Term 4	0%
Activity 3	Leading Teacher to implement a range of student leadership programs including the establishment of a Junior School Council, grade 5 and 6 leadership curriculum programs and House Captains.	 ✓ Leading Teacher(s) ✓ Student(s) ✓ Student Leadership Coordinator ✓ Teacher(s) 	from: Term 1 to: Term 4	0%
Goal 2	To improve achievement and growth in literac	y and numeracy student outcomes.		
12 Month Target 2.1 Increase the percentage of students achieving Medium Relative Growth in Reading from 56% (2021) to 65%, High Relative Growth from 6% to 15% and reduce the percentage of students achieving low relative growth from 38% (2021) to <30%.				90%. High Relative Growth 20%. 9%, High Relative Growth

12 Month Target 2.2	Increase percentage of year 5 students in the top 2 bands of NAPLAN in Reading from 23% (2021) to 30%, in Writing from 9% (2021) to 15% and in Numeracy from 15% (2021) to 20%.
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KIS 2.a Evidence-based high-impact teaching strategies	Embed high-impact instructional practices to consistently differentiate learning for every student in every classroom.
Actions	 Contract two consultants focussing on explicitly teaching English and mathematics. Provide a coaching program for all teachers provided by the Learning Specialists and Leading Teacher.
Outcomes	Leaders will have: - Developed a deeper understanding and knowledge about what constitutes explicit teaching and how to coach for this across all classes. - Coached staff in explicitly teaching English and Mathematics through modelling lessons, observing teachers' practice, providing feedback & attending PLCs Teachers will have: - Developed their understanding of what constitutes explicitly teaching English and Mathematics, and how to successfully differentiate and scaffold learning for students. - Had their lessons observed, had feedback provided to them, observed the practice of others, had extensive PL and actively engaged in PLCs. Students will have: - had English and Mathematics consultants in their classrooms and will have actively taken part in differentiated learning scaffolded

		to meet their individual needs. - benefitted from enhanced teaching and learning provided to them by staff actively reviewing and being coached in their practice.				
Success Indicators	- Coa - Min	aching documents reflect implementa	ne professional learning provided by cons tion of explicit teaching in alignment with linked to student data and taught consiste	professional learning from		
Delivery of the annual actions for this KIS	s					
Enablers						
Barriers						
Commentary on progress						
Future planning						
OPTIONAL: Upload Evidence	e					
Activities and Milestones	Activity		Who	When	Percentage complete	
Activity 1	for all tead	t a school-wide coaching program chers to support the implementation teaching in English and ics.	 Leadership Team Literacy Leader Numeracy Leader Student Wellbeing Coordinator 	from: Term 1 to: Term 4	0%	
Activity 2	CRTs to cover consultants, coaching, lesson observations etc		 ✓ Literacy Leader ✓ Numeracy Leader ✓ Leadership Team ✓ Principal 	from: Term 1 to: Term 4	0%	

Activity 3	anc sup	ovide for a Learning Specialist (English) a Learning Specialist in Mathematics to oport the implementation of explicitly ching across the school.	☑ Principal	from: Term 1 to: Term 4	0%	
Activity 4	and	ntract an English consultant for 10 days a Maths Consultant for 16 days of fessional learning throughout the year	 Leadership Team Learning Specialist(s) Literacy Leader PLC Leaders Numeracy Leader Teacher(s) 	from: Term 1 to: Term 4	0%	
Activity 5	ana pro of s Ma	velop specific assessment and data alysis tools to determine progress of grams and to support the implementation strategies. These include PAT Maths, ths 300, Reading and Fountas and Pinnell ources.	 ☑ Data Leader ☑ Leadership Team ☑ Numeracy Leader ☑ Literacy Leader ☑ Principal 	from: Term 1 to: Term 4	0%	
KIS 2.b Evaluating impact on learning		Build staff capacity to adopt a PLC inquiry improve student learning outcomes and th		learning and measure the	e impact of instruction to	
Actions		 Improve school climate by working with consultants from the University of Southern Queensland implementing IDEAS (Innovative Designs Enhancing Achievement in Schools). Continue participation in the DET Professional Learning Communities (PLC) initiative. 				
Outcomes		Leaders will have: - Built from the success of creating our scl pedagogy. - Provided extensive professional learning - Attended PLC meetings and supported to teaching.	/engagement with staff to improve alignm	ent between school proce	esses/ understandings.	

	 meetings and processes. Differentiated learning that is targete Driven their own inquiry cycles within Mathematics and Future Focussed Le Evaluated the impact of their teachin Students will have: Taken ownership and empowerment and whole-school level. Understood the process for co-const 	 Taken ownership and empowerment of the improvement process (IDEAS) through contributions and actions at pupil free days, meetings and processes. Differentiated learning that is targeted at increasing growth for all students, in particular students at risk (regardless of ability). Driven their own inquiry cycles within PLCs based on evidence of need and student learning information across English, Mathematics and Future Focussed Learning. Evaluated the impact of their teaching on student learning growth by using the toolkit specifically designed for implementing a PL Students will have: Taken ownership and empowerment of the improvement process (IDEAS) through contributions and actions at JSC, classroom learning 				
Success Indicators	 dicators - Updated diagnostic Inventory of School Alignment (DISA) data. - PLC minutes and participation in the PLC initiative. - PLC inquiry cycle minutes and feedback from coaches. - AtoSS, POP & Staff Opinion Data. 					
Delivery of the annual actions for this KIS						
Enablers						
Barriers						
Commentary on progress						
Future planning						
OPTIONAL: Upload Evidence						
Activities and Milestones	Activity	Who	When	Percentage complete		

Activity 1	Continuation of the PLC initiative throughout 2021 (CRT costs).	 ✓ Leadership Team ✓ PLC Leaders ✓ Assistant Principal 	from: Term 1 to: Term 4	0%
Activity 2	Participation in the IDEAS process to formalise our school narrative and school-wide pedagogy plus CRTs	 School Improvement Team All Staff Leadership Team 	from: Term 1 to: Term 4	0%
Activity 3	Implement a pupil-free day centred on school alignment and the commencement of IDEAS (USQ Costs) and fallow-up staff meetings throughout the year.	 ✓ School Improvement Team ✓ All Staff 	from: Term 1 to: Term 1	0%
KIS 2.c Curriculum planning and assessment	Develop, document and implement a gua informs teaching.	aranteed and viable curriculum continuur	n and proficiency scales	s that reduces variability and
Actions	 Implement our newly created teaching a Implement proficiency scales for English Develop consistent assessment docume Provide coaching through Learning Spe 	h and Mathematics entation linked to the teaching and learn		
Outcomes Leaders will: - Lead committees to document associated assessment practice guides to compliment the teaching and learning program. - Oversee and coach the implementation of proficiency scales across Mathematics and English. - Participate and lead actions such as learning walks focused on implementation of Teaching and Learning program. - Provide structured coaching to all teachers to support the viability of the curriculum.				
Teachers will have: - Further developed their understanding of what constitutes explicit teaching and learning in English and Mathematics. - Been coached on the implementation of explicitly teaching English and Mathematics. - Been part of the implementation of a teaching and learning plan for all curriculum areas. - Implemented proficiency scales in English and Mathematics.			Mathematics.	

Success Indicators		Students will have - gained a firm understanding of the explicit improved student outcomes. - implementation of the Mackellar Teachir - Successful implementation of proficiency - Implementation of assessment guides to - Coaching documentation reflecting the u	ng and Learning Plan across the schoo y scales in English and Mathematics ev o ensure consistent and precise implem	I for all teacher plannir vident in all planning an nentation of assessme	ng. nd lesson observations. nt practices across the school.
Delivery of the annual action for this KIS	s				
Enablers					
Barriers					
Commentary on progress					
Future planning					
OPTIONAL: Upload Evidenc	е				
Activities and Milestones	Act	ivity	Who	When	Percentage complete
Activity 1	wor curi con imp mat Pro wor	fessional learning from consultants, SIT king with staff to implement the riculum map. Professional learning from sultants, SIT working with staff to lement proficiency scales in English and thematics. fessional learning from consultants, SIT king with staff to implement the essment guides	 Leadership Team Data Leader Learning Specialist(s) PLC Leaders Teacher(s) 	from: Term 1 to: Term 4	0%

Activity 2	Establishment of SIT committees in Curriculum Assessment to develop assessment guides to ensure consistent and best practice in the execution, analysis and subsequent planning in English and Mathematics.	 ✓ Data Leader ✓ Leadership Team ✓ Learning Specialist(s) ✓ Teacher(s) ✓ PLC Leaders 	from: Term 1 to: Term 4	0%	
Goal 3	To improve student voice, agency and leade	ership in learning.			
12 Month Target 3.1	I Increase the positive response rate on the AtoSS in: -Student voice and agency from 64% to 70% -Inclusion from 91% to 93% -Sense of confidence from 74% to 80%				
12 Month Target 3.2	2 Increase the positive response rate on the Parent Opinion Survey for: -The school provides my child with opportunities to build his/her confidence from 90% to 92%.				
12 Month Target 3.3		Increase the positive response rate on the Staff Opinion Survey in the: -use of student feedback to improve practice from 64% (2021) to 70%.			
KIS 3.a Empowering students and building school pride	Develop a collaborative partnership bet	Develop a collaborative partnership between students and teachers to design and implement rich learning opportunities.			
Actions	Implement Future Focussed Learning s	Implement Future Focussed Learning strategies in Health, Science, Languages (Italian), The Arts, Humanities and the Capabilities.			
Outcomes	 Have participated in Leadership Coaching and development from 'FFL' Structured opportunities to professionally develop staff online, in-person and in PLCs. Provide limited coaching in FFL through FFL personnel or school-based staff. Teachers will: Have taken part in appropriate professional learning regarding FFL and implemented these strategies into their inquiry learning 		s into their inquiry learning		
		practice Contributed to the building of collective capacity through regular involvement in the FFL community.			

		- Use the PLC cycle of inquiry to build tea	cher practice.			
		Students will: - Contribute to the formation of inquiry lea	Students will: • Contribute to the formation of inquiry learning topics, direction and involvement			
Success Indicators		- Evidence of FFL masterclasses in the pla	Regular contributions from teachers into the FFL online community Evidence of FFL masterclasses in the planning and delivery of inquiry learning. PLC cycles devoted to implementing FFL strategies.			
Delivery of the annual actions for this KIS	3					
Enablers						
Barriers						
Commentary on progress						
Future planning						
OPTIONAL: Upload Evidence	e					
Activities and Milestones	Act	livity	Who	When	Percentage complete	
Activity 1	focu inqu sup FFL	will be a cyclic inquiry for all PLCs ussing on embedding FFL strategies in uiry learning. They will be regularly ported by FFL staff in their PLCs and an SIT committee will support this learning oss the school.	 ✓ PLC Leaders ✓ Teacher(s) ✓ Leadership Team ✓ School Improvement Team 	from: Term 1 to: Term 4	0%	
Goal 4		To improve the wellbeing of all students.	·		·	
12 Month Target 4.1		Increase the positive response on the Par -Promoting positive behaviour from 89% to				

12 Month Target 4.2	Increase the positive response on the AtoSS for: -Advocate at School from 88% (2021) to 90% -Sense of Inclusion from 91% (2021) to 93% -Effective Classroom Behaviour from 74% (2021) to 80% -Resilience from 72% (2021) to 80%
12 Month Target 4.3	Increase the positive response rate on the Staff Opinion Survey in: -Collective Efficacy from 73% (2021) to 75%
KIS 4.a Setting expectations and promoting inclusion	Engage the school community in the development and implementation of school-wide values.
Actions	Promote and implement the work of the IDEAS process through the IDEAS School Management Team (ISMT) throughout the school community.
Outcomes	Leaders will: - Have facilitated the creation of a school narrative and associated school-wide pedagogy. - Promoted the vision, values, narrative and SWP across the community. Teachers will: - Have started implementing key elements of the school-wide pedagogy into their planning. - Build collective understanding around our narrative and SWP. Students will: - Have had input into our SWP by way of the Junior School Council
Success Indicators	-Documented evidence of our school narrative and SWP - Signage around the school of our school values and school vision
Delivery of the annual actions for this KIS	
Enablers	
Barriers	

Commentary on progress						
Future planning						
OPTIONAL: Upload Evidence	е					
Activities and Milestones	Act	ivity	Who	When	Percentage complete	
Activity 1	fron - Ho staf - Ru part	old x2 ISMT meetings with facilitators n USQ old a school-wide curriculum day for all if on IDEAS in term 1 un multiple IDEAS meetings with staff as t of our meeting schedule volve JSC in the feedback stage of our 'P	 ☑ All Staff ☑ Leadership Team ☑ School Improvement Team ☑ Principal 	from: Term 1 to: Term 4	0%	
KIS 4.b Implement School-wide Positive Health and wellbeing Implement School-wide Positive		Implement School-wide Positive Behaviou	urs as a framework for student wellbeing.			
Actions		Achieve Bronze Status accreditation for SWPBS				
Outcomes		Leaders will: - Have taken part in relevant training for th - Led the school through relevant surveys - Implemented actions based on data to in Teachers will: - Implemented the actions of PL into their - Taken part in professional learning at sc - Input data relevant to track student beha Students will:	and data collection nprove the positive behaviours across the classrooms and across the school. hool	e school		
		 Have improved their positive behaviours Taken part in lessons and yard activities 		3		

Success Indicators	cators - Reduction of inappropriate behaviours - Implementation of SWPBS lessons ac - Increased levels of positive rewards (E		ss the school	g appropriate School be	haviours
Delivery of the annual actions for this KIS	5				
Enablers					
Barriers					
Commentary on progress					
Future planning					
OPTIONAL: Upload Evidence	Э				
Activities and Milestones	Act	ivity	Who	When	Percentage complete
Activity 1		ticipation from all teachers in SWPBS fessional learning (CRTs)	 ✓ All Staff ✓ SWPBS Leader/Team 	from: Term 1 to: Term 4	0%
Activity 2		S rewards given weekly from Buzz Award ipients (Replacement awards)	 ✓ All Staff ✓ Teacher(s) ✓ SWPBS Leader/Team 	from: Term 1 to: Term 4	0%
Activity 3		a Collection and analysis of student aviour (XUNO)	☑ SWPBS Leader/Team	from: Term 1 to: Term 4	0%

Activity 4 Participation in Universal Training A & B for SWPBS team through the SWVR - Brimbank/Melton Area (CRTs)	SWPBS Leader/Team	from: Term 1 to: Term 4	0%
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Term 3 monitoring (optional)

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.
12 Month Target 1.1	TUTORING GOALS 12 Month Targets Reading AT and ABOVE Expected F&P Level Increase the number of students at and above the expected F&P Benchmark level for grade 1 from 61% in 2021 to >80%. Increase the number of students at and above the expected F&P Benchmark level for grade 2 from 54% in 2021 to >70%. Increase the number of students at and above the expected F&P Benchmark level for grade 3 from 52% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 42% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 39% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 39% in 2021 to >70% Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 39% in 2021 to >80% Increase the number of students at and above the expected F&P Benchmark level for grade 6 from 42% in 2021 to >70% Increase the number of students at and above the expected F&P Benchmark level for grade 6 from 42% in 2021 to >70% Increase the number of students at and above the expected F&P Benchmark level for grade 6 from 42% in 2021 to >70% Increase the number of students at and above the expected F&P Benchmark level for grade 6 from 42% in 2021 to >70% ENGLISH EXTENSION GOALS By end of 2022, 95% of students participating in English extension from grade 5 achieve top 2 bands in NAPLAN in Reading and Writing. ORAL LAN
KIS 1.a Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy

Actions	 Increase the English Extension program from 0.2 EFT in 2021 to 0.4EFT in 2022 to improve the number of students achieving NAPLAN Top 2 Bands in Reading and Writing. Implement an Oral Language Program for all relevant students in Foundation. Implement Levelled Literacy Intervention as a TLI program for students in grades 1-6 utilising two teaching staff. Implement Reading Intervention as a TLI program for students in grade 3 who need specialised support during semester 1. Implement Maths Intervention (0.2EFT) as a TLI program for students across grades Prep - 2.
Outcomes	 Leaders will have: Determined students for these various TLI programs based on improved data tracking and analysis processes. Allocated time, space, human and physical resources and professional learning to support the implementation of the programs. Tracked progress and ensured rigor around the accountability of programs and discontinuation of students from the program. Teachers/Staff will have: Developed their understanding of extending students in English with a focus on achieving Top 2 Bands of NAPLAN in Reading and Writing. Implemented an oral language program for students in foundation to achieve a baseline of success. Implemented a tutoring program across grades 1-6 focussing in Levelled Literacy Intervention. Selected students will have: Taken part in tutoring, oral language or extension programs and will have had their progress monitored, moderated and reported on.
Success Indicators	 Achievement data from foundation students who have taken part in the oral language program NAPLAN and PAT analysis of impact on student achievement and growth for students in tutoring and/or extension programs Achievement and growth data for students on tutoring program against Fountas and Pinnell reading levels. Stronger correlation between Teacher Judgements and NAPLAN results.
Delivery of the annual actions for this KIS	
Enablers	
Barriers	
Commentary on progress	
Future planning	
OPTIONAL: Upload Evidence	

Activities and Milestones	Activity	Who	When	Percentage complete
Activity 1	- Increase the English Extension program from 0.2 EFT in 2021 to 0.4EFT in 2022 to improve the number of students achieving NAPLAN Top 2 Bands in Reading and Writing.	 Leadership Team Data Leader Literacy Leader 	from: Term 1 to: Term 4	0%
Activity 2	- Implementation of Maths Intervention (0.2EFT) as a TLI program for students across grades Prep - 2. This teacher will embed themselves into maths lessons across the cohorts to support students.	☑ Learning Specialist(s)	from: Term 1 to: Term 4	0%
Activity 3	- Implementation of an Oral Language Program for all relevant students in Foundation delivered by three ES staff each day for 30 minutes.	 Learning Specialist(s) Education Support Leadership Team Teacher(s) Teacher(s) 	from: Term 2 to: Term 4	0%
Activity 4	- Implementation of Reading Intervention as a TLI program for students in grade 3 who need specialised support during semester 1.	 ✓ Learning Specialist(s) ✓ Teacher(s) 	from: Term 1 to: Term 2	0%
Activity 5	- Implementation of Levelled Literacy Intervention for students from grades 1-6 in groups of no more than 5 students, being seen three times per week for 45 minutes as a TLI program comprising two teachers	✓ Learning Specialist(s)	from: Term 1 to: Term 4	0%
KIS 1.b Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulner				

Priority 2022 Dimension	
Actions	Appoint an Acting Leading Teacher (0.8EFT) to lead Welfare and Wellbeing processes at the school including SWPBS, RRRR and PSD as well as case management of students requiring more specialised support. Acting Leading Teacher forms part of the Executive Team who determine placements for TLI inclusion.
Outcomes	 The Leading Teacher will: provide student and parent support for welfare matters by incorporating the use of SSS staff and allied health professionals. coordinate the integration aide staff to best meet the needs of students on the PSD. ensure the SWPBS and RRRR programs run in accordance with DET policy and processes. build the capacity of staff in the area of welfare and wellbeing through PL, mentoring and coaching as appropriate. Staff will: Seek support of the Welfare team to support students with welfare and wellbeing related matters. undertake necessary PL to meet the needs of students in their care and across the school implement key school programs such as SWPBS and RRRR to build the safety of students across the school. Students will: know how to access support for themselves and their peers for wellbeing, welfare and safety concerns. actively take part in SWPBS and RRRR curricula activities. be represented on a Junior School Council and take part in age related leadership programs.
Success Indicators	Using the AtoSS, POS and Staff opinion Surveys to chart progress in student connectedness, management of bullying and student safety.
Delivery of the annual actions for this KIS	
Enablers	
Barriers	
Commentary on progress	
Future planning	
OPTIONAL: Upload Evidence	

Activities and Milestones	Activity	Who	When	Percentage complete
Activity 1	Continue with a SWPBS committee to implement the school's SWPBS and RRRR curriculum programs.	 Leading Teacher(s) SWPBS Leader/Team Respectful Relationships Implementation Team Leadership Team 	from: Term 1 to: Term 4	0%
Activity 2	Appoint a Leading Teacher (0.8 EFT) to the Welfare and Wellbeing Role	Principal	from: Term 1 to: Term 4	0%
Activity 3	Leading Teacher to implement a range of student leadership programs including the establishment of a Junior School Council, grade 5 and 6 leadership curriculum programs and House Captains.	 ✓ Leading Teacher(s) ✓ Student(s) ✓ Student Leadership Coordinator ✓ Teacher(s) 	from: Term 1 to: Term 4	0%
Goal 2	To improve achievement and growth in literac	y and numeracy student outcomes.		
12 Month Target 2.1	Increase the percentage of students achie from 6% to 15% and reduce the percenta Increase the percentage of students achie from 28% to 30% and maintain the percent Increase the percentage of students achie from 19% (2021) to 25% and reduce the p <30%.	eving Medium Relative Growth in Writing f ntage of students achieving low relative gr eving Medium Relative Growth in Numera	rth from 38% (2021) to <3 from 53% (2021) to 65%, rowth (19% in 2021) to <2 cy from 43% (2021) to 50	90%. High Relative Growth 20%. 9%, High Relative Growth

12 Month Target 2.2	Increase percentage of year 5 students in the top 2 bands of NAPLAN in Reading from 23% (2021) to 30%, in Writing from 9% (2021) to 15% and in Numeracy from 15% (2021) to 20%.
12 Month Target 2.3	Improve the percentage of year 5 students in the top 4 bands of NAPLAN for Reading from 77% (2021) to 80%, in Writing from 72% (2021) to 80% and in Numeracy from 58% (2021) to 65%.
12 Month Target 2.4	Reduce year 3 Reading variation from 26% (2021) to <10% Reduce year 3 Writing variation from 28% (2021) to <10% Reduce year 3 Numeracy variation from 14% (2021) to <10% Maintain year 5 Reading variation 0% (2021) to <5% Reduce year 5 Writing variation from 6% (2021) to <5% Reduce year 5 Numeracy variation from 15% (2021) to <10%
12 Month Target 2.5	Increase Trust in Colleagues (principal and teachers) from 66% (2021) to 70% Increase Teacher Collaboration from 73% (2021) to 77% Increase Collective Efficacy from 73% (2021) to 77%
KIS 2.a Evidence-based high-impact teaching strategies	Embed high-impact instructional practices to consistently differentiate learning for every student in every classroom.
Actions	 Contract two consultants focussing on explicitly teaching English and mathematics. Provide a coaching program for all teachers provided by the Learning Specialists and Leading Teacher.
Outcomes	Leaders will have: - Developed a deeper understanding and knowledge about what constitutes explicit teaching and how to coach for this across all classes. - Coached staff in explicitly teaching English and Mathematics through modelling lessons, observing teachers' practice, providing feedback & attending PLCs Teachers will have: - Developed their understanding of what constitutes explicitly teaching English and Mathematics, and how to successfully differentiate and scaffold learning for students. - Had their lessons observed, had feedback provided to them, observed the practice of others, had extensive PL and actively engaged in PLCs. Students will have: - had English and Mathematics consultants in their classrooms and will have actively taken part in differentiated learning scaffolded

		to meet their individual needs. - benefitted from enhanced teaching and learning provided to them by staff actively reviewing and being coached in their practice.			
Success Indicators - Planning documents from PLCs reflect the professional learning provided by consultants. - Coaching documents reflect implementation of explicit teaching in alignment with professional learning from consultants. - Minutes from PLCs detail inquiry cycles linked to student data and taught consistent with Learning Specialist and consult professional learning.					
Delivery of the annual action for this KIS	s				
Enablers					
Barriers					
Commentary on progress					
Future planning					
OPTIONAL: Upload Evidenc	е				
Activities and Milestones	Act	tivity	Who	When	Percentage complete
Activity 1	anc sup	ovide for a Learning Specialist (English) a Learning Specialist in Mathematics to oport the implementation of explicitly ching across the school.	☑ Principal	from: Term 1 to: Term 4	0%
Activity 2	for of e	plement a school-wide coaching program all teachers to support the implementation explicit teaching in English and thematics.	 Leadership Team Literacy Leader Numeracy Leader Student Wellbeing Coordinator 	from: Term 1 to: Term 4	0%

Activity 3		Ts to cover consultants, coaching, lesson ervations etc	 ✓ Literacy Leader ✓ Numeracy Leader ✓ Leadership Team ✓ Principal 	from: Term 1 to: Term 4	0%
Activity 4	and	tract an English consultant for 10 days a Maths Consultant for 16 days of essional learning throughout the year	 ✓ Leadership Team ✓ Learning Specialist(s) ✓ Literacy Leader ✓ PLC Leaders ✓ Numeracy Leader ✓ Teacher(s) 	from: Term 1 to: Term 4	0%
Activity 5	ana prog of st Mat	elop specific assessment and data lysis tools to determine progress of grams and to support the implementation trategies. These include PAT Maths, hs 300, Reading and Fountas and Pinnell burces.	 ☑ Data Leader ☑ Leadership Team ☑ Numeracy Leader ☑ Literacy Leader ☑ Principal 	from: Term 1 to: Term 4	0%
KIS 2.b Evaluating impact on learnin	g	Build staff capacity to adopt a PLC inquiry improve student learning outcomes and the		learning and measure the	impact of instruction to
Desig		 Improve school climate by working with consultants from the University of Southern Queensland implementing IDEAS (Innovative Designs Enhancing Achievement in Schools). Continue participation in the DET Professional Learning Communities (PLC) initiative. 			
pedagogy.		- Built from the success of creating our sc			

	- Attended PLC meetings and supported teaching.	- Attended PLC meetings and supported the implementation of PLC inquiries consistent with agreed pedagogical a teaching.					
	 Teachers will have: Taken ownership and empowerment of the improvement process (IDEAS) through contributions and actions at pupil free days, meetings and processes. Differentiated learning that is targeted at increasing growth for all students, in particular students at risk (regardless of ability). Driven their own inquiry cycles within PLCs based on evidence of need and student learning information across English, Mathematics and Future Focussed Learning. Evaluated the impact of their teaching on student learning growth by using the toolkit specifically designed for implementing a F Students will have: Taken ownership and empowerment of the improvement process (IDEAS) through contributions and actions at JSC, classroom and whole-school level. Understood the process for co-construction of learning intentions and success criteria in Future Focussed Learning lessons. Provide qualitative and formative feedback to teachers and peers. 						
Success Indicators	 Updated diagnostic Inventory of School PLC minutes and participation in the PL PLC inquiry cycle minutes and feedback AtoSS, POP & Staff Opinion Data. 	C initiative.					
Delivery of the annual actions for this KIS							
Enablers							
Barriers							
Commentary on progress							
Future planning							
OPTIONAL: Upload Evidence	3						
Activities and Milestones	Activity	Who	When	Percentage complete			

Activity 1	Continuation of the PLC initiative throughout 2021 (CRT costs).	 ✓ Leadership Team ✓ PLC Leaders ✓ Assistant Principal 	from: Term 1 to: Term 4	0%
Activity 2	Participation in the IDEAS process to formalise our school narrative and school-wide pedagogy plus CRTs	 School Improvement Team All Staff Leadership Team 	from: Term 1 to: Term 4	0%
Activity 3	Implement a pupil-free day centred on school alignment and the commencement of IDEAS (USQ Costs) and fallow-up staff meetings throughout the year.	 ✓ School Improvement Team ✓ All Staff 	from: Term 1 to: Term 1	0%
KIS 2.c Curriculum planning and assessment	Develop, document and implement a gua informs teaching.	aranteed and viable curriculum continuur	n and proficiency scales	s that reduces variability and
Actions	 Implement our newly created teaching a Implement proficiency scales for English Develop consistent assessment docume Provide coaching through Learning Special 	h and Mathematics entation linked to the teaching and learn		
Outcomes	Leaders will: - Lead committees to document associate - Oversee and coach the implementation - Participate and lead actions such as lead - Provide structured coaching to all teach	of proficiency scales across Mathematic arning walks focused on implementation	cs and English. of Teaching and Learni	
Teachers will have: - Further developed their understanding of what constitutes explicit teaching and learning in English and Mathematics. - Been coached on the implementation of explicitly teaching English and Mathematics. - Been part of the implementation of a teaching and learning plan for all curriculum areas. - Implemented proficiency scales in English and Mathematics.			Mathematics.	

Success Indicators		Students will have - gained a firm understanding of the explicit teaching of Mathematics and English and will be able to transfer this to their work for improved student outcomes. - implementation of the Mackellar Teaching and Learning Plan across the school for all teacher planning. - Successful implementation of proficiency scales in English and Mathematics evident in all planning and lesson observations. - Implementation of assessment guides to ensure consistent and precise implementation of assessment practices across the school. - Coaching documentation reflecting the use of the curriculum map and newly developed assessment guides.			
Delivery of the annual action for this KIS	s				
Enablers					
Barriers					
Commentary on progress					
Future planning					
OPTIONAL: Upload Evidenc	е				
Activities and Milestones	Act	ivity	Who	When	Percentage complete
Activity 1	wor curr con imp mat Pro wor	fessional learning from consultants, SIT king with staff to implement the riculum map. Professional learning from sultants, SIT working with staff to lement proficiency scales in English and thematics. fessional learning from consultants, SIT king with staff to implement the essment guides	 Leadership Team Data Leader Learning Specialist(s) PLC Leaders Teacher(s) 	from: Term 1 to: Term 4	0%

Activity 2	Establishment of SIT committees in Curriculum Assessment to develop assessment guides to ensure consistent and best practice in the execution, analysis and subsequent planning in English and Mathematics.	 ✓ Data Leader ✓ Leadership Team ✓ Learning Specialist(s) ✓ Teacher(s) ✓ PLC Leaders 	from: Term 1 to: Term 4	0%
Goal 3	To improve student voice, agency and lead	ership in learning.		
12 Month Target 3.1	Increase the positive response rate on -Student voice and agency from 64% to -Inclusion from 91% to 93% -Sense of confidence from 74% to 80%	o 70%		
12 Month Target 3.2	Increase the positive response rate on the Parent Opinion Survey for: -The school provides my child with opportunities to build his/her confidence from 90% to 92%.			
12 Month Target 3.3	Increase the positive response rate on -use of student feedback to improve pr			
KIS 3.a Empowering students and building school pride	Develop a collaborative partnership be	Develop a collaborative partnership between students and teachers to design and implement rich learning opportunities.		
Actions	Implement Future Focussed Learning	strategies in Health, Science, Langua	iges (Italian), The Arts, Hu	manities and the Capabilities.
Outcomes	Leaders will: - Have participated in Leadership Coaching and development from 'FFL' - Structured opportunities to professionally develop staff online, in-person and in PLCs. - Provide limited coaching in FFI through FFL personnel or school-based staff.			
	Teachers will: - Have taken part in appropriate professional learning regarding FFL and implemented these strategies into their inquiry lear practice. - Contributed to the building of collective capacity through regular involvement in the FFL community.			

		- Use the PLC cycle of inquiry to build teacher practice.				
		Students will: - Contribute to the formation of inquiry lea	Students will: Contribute to the formation of inquiry learning topics, direction and involvement			
Success Indicators		 Regular contributions from teachers into Evidence of FFL masterclasses in the planeter of FFL masterclasses in the planeter of FFL PLC cycles devoted to implementing FFL 	anning and delivery of inquiry learning.			
Delivery of the annual actions for this KIS	3					
Enablers						
Barriers						
Commentary on progress						
Future planning						
OPTIONAL: Upload Evidence	e					
Activities and Milestones	Act	livity	Who	When	Percentage complete	
Activity 1	FFL will be a cyclic inquiry for all PLCs focussing on embedding FFL strategies in inquiry learning. They will be regularly supported by FFL staff in their PLCs and an FFL SIT committee will support this learning across the school.		 ✓ PLC Leaders ✓ Teacher(s) ✓ Leadership Team ✓ School Improvement Team 	from: Term 1 to: Term 4	0%	
Goal 4		To improve the wellbeing of all students.	·		·	
12 Month Target 4.1		Increase the positive response on the Par -Promoting positive behaviour from 89% to				

12 Month Target 4.2	Increase the positive response on the AtoSS for: -Advocate at School from 88% (2021) to 90% -Sense of Inclusion from 91% (2021) to 93% -Effective Classroom Behaviour from 74% (2021) to 80% -Resilience from 72% (2021) to 80%
12 Month Target 4.3	Increase the positive response rate on the Staff Opinion Survey in: -Collective Efficacy from 73% (2021) to 75%
KIS 4.a Setting expectations and promoting inclusion	Engage the school community in the development and implementation of school-wide values.
Actions	Promote and implement the work of the IDEAS process through the IDEAS School Management Team (ISMT) throughout the school community.
Outcomes	Leaders will: - Have facilitated the creation of a school narrative and associated school-wide pedagogy. - Promoted the vision, values, narrative and SWP across the community. Teachers will: - Have started implementing key elements of the school-wide pedagogy into their planning. - Build collective understanding around our narrative and SWP. Students will: - Have had input into our SWP by way of the Junior School Council
Success Indicators	-Documented evidence of our school narrative and SWP - Signage around the school of our school values and school vision
Delivery of the annual actions for this KIS	
Enablers	
Barriers	

Commentary on progress					
Future planning					
OPTIONAL: Upload Evidence	е				
Activities and Milestones	Act	ivity	Who	When	Percentage complete
Activity 1	 Hold x2 ISMT meetings with facilitators from USQ Hold a school-wide curriculum day for all staff on IDEAS in term 1 Run multiple IDEAS meetings with staff as part of our meeting schedule Involve JSC in the feedback stage of our SWP 		 ✓ All Staff ✓ Leadership Team ✓ School Improvement Team ✓ Principal 	from: Term 1 to: Term 4	0%
KIS 4.b Health and wellbeing					
Actions		Achieve Bronze Status accreditation for S	WPBS		
Outcomes		Leaders will: Have taken part in relevant training for themselves in SWPBS Led the school through relevant surveys and data collection Implemented actions based on data to improve the positive behaviours across the school Feachers will: Implemented the actions of PL into their classrooms and across the school. Taken part in professional learning at school Input data relevant to track student behaviour across the school			
	 Have improved their positive behaviours as a result of SWPBS Taken part in lessons and yard activities which recognise school-wide behaviours 				

Success Indicators	 Reduction of inappropriate behaviours as evidenced by XUNO data. Implementation of SWPBS lessons across the school Increased levels of positive rewards (Buzz Awards) for students for displaying appropriate School behaviours 			haviours	
Delivery of the annual actions for this KIS	5				
Enablers					
Barriers					
Commentary on progress					
Future planning					
OPTIONAL: Upload Evidence	Э				
Activities and Milestones	Act	livity	Who	When	Percentage complete
Activity 1		ticipation from all teachers in SWPBS fessional learning (CRTs)	 ✓ All Staff ✓ SWPBS Leader/Team 	from: Term 1 to: Term 4	0%
Activity 2		a Collection and analysis of student haviour (XUNO)	SWPBS Leader/Team	from: Term 1 to: Term 4	0%
Activity 3		S rewards given weekly from Buzz Award ipients (Replacement awards)	 ☑ All Staff ☑ Teacher(s) ☑ SWPBS Leader/Team 	from: Term 1 to: Term 4	0%

Activity 4 Participation in Universal Training A & B for SWPBS team through the SWVR - Brimbank/Melton Area (CRTs)	SWPBS Leader/Team	from: Term 1 to: Term 4	0%
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Monitoring and Assessment - 2022

End-of-year monitoring

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.
12 Month Target 1.1	TUTORING GOALS 12 Month Targets Reading AT and ABOVE Expected F&P Level • Increase the number of students at and above the expected F&P Benchmark level for grade 1 from 61% in 2021 to >80%. • Increase the number of students at and above the expected F&P Benchmark level for grade 2 from 54% in 2021 to >70%. • Increase the number of students at and above the expected F&P Benchmark level for grade 3 from 52% in 2021 to >80% • Increase the number of students at and above the expected F&P Benchmark level for grade 4 from 42% in 2021 to >80% • Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 39% in 2021 to >80% • Increase the number of students at and above the expected F&P Benchmark level for grade 5 from 39% in 2021 to >70% • Increase the number of students at and above the expected F&P Benchmark level for grade 6 from 42% in 2021 to >80% • Increase the number of students at and above the expected F&P Benchmark level for grade 6 from 42% in 2021 to >65% ENGLISH EXTENSION GOALS By end of 2022, 95% of students participating in English extension from grade 5 achieve top 2 bands in NAPLAN in Reading and Writing. ORAL LANGUAGE GOALS By the end of 2022, >90% of all capable foundation students will have achieved the minimum benchmark for oral language. MATHEMATICS EXTENSION P-2 By the end of 2022, 80% of students will reach expected 'Critical Understandings' in: • MOI 'Counting' for grade prep, one and two
Has this 12-month target met	Not Met
KIS 1.a Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy

Actions	 Increase the English Extension program from 0.2 EFT in 2021 to 0.4EFT in 2022 to improve the number of students achieving NAPLAN Top 2 Bands in Reading and Writing. Implement an Oral Language Program for all relevant students in Foundation. Implement Levelled Literacy Intervention as a TLI program for students in grades 1-6 utilising two teaching staff. Implement Reading Intervention as a TLI program for students in grade 3 who need specialised support during semester 1. Implement Maths Intervention (0.2EFT) as a TLI program for students across grades Prep - 2.
Outcomes	 Leaders will have: Determined students for these various TLI programs based on improved data tracking and analysis processes. Allocated time, space, human and physical resources and professional learning to support the implementation of the programs. Tracked progress and ensured rigor around the accountability of programs and discontinuation of students from the program. Teachers/Staff will have: Developed their understanding of extending students in English with a focus on achieving Top 2 Bands of NAPLAN in Reading and Writing. Implemented an oral language program for students in foundation to achieve a baseline of success. Implemented a tutoring program across grades 1-6 focussing in Levelled Literacy Intervention. Selected students will have: Taken part in tutoring, oral language or extension programs and will have had their progress monitored, moderated and reported on.
Success Indicators	 Achievement data from foundation students who have taken part in the oral language program NAPLAN and PAT analysis of impact on student achievement and growth for students in tutoring and/or extension programs Achievement and growth data for students on tutoring program against Fountas and Pinnell reading levels. Stronger correlation between Teacher Judgements and NAPLAN results.
Delivery of the annual actions for this KIS	
Enablers	
Barriers	
Commentary on progress	
Future planning	
OPTIONAL: Upload Evidence	

Activities and Milestones	Activity	Who	When	Percentage complete
Activity 1	- Implementation of an Oral Language Program for all relevant students in Foundation delivered by three ES staff each day for 30 minutes.	 Learning Specialist(s) Education Support Leadership Team Teacher(s) Teacher(s) 	from: Term 2 to: Term 4	0%
Activity 2	- Implementation of Reading Intervention as a TLI program for students in grade 3 who need specialised support during semester 1.	 ✓ Learning Specialist(s) ✓ Teacher(s) 	from: Term 1 to: Term 2	0%
Activity 3	- Increase the English Extension program from 0.2 EFT in 2021 to 0.4EFT in 2022 to improve the number of students achieving NAPLAN Top 2 Bands in Reading and Writing.	 ✓ Leadership Team ✓ Data Leader ✓ Literacy Leader 	from: Term 1 to: Term 4	0%
Activity 4	- Implementation of Levelled Literacy Intervention for students from grades 1-6 in groups of no more than 5 students, being seen three times per week for 45 minutes as a TLI program comprising two teachers	✓ Learning Specialist(s)	from: Term 1 to: Term 4	0%
Activity 5	- Implementation of Maths Intervention (0.2EFT) as a TLI program for students across grades Prep - 2. This teacher will embed themselves into maths lessons across the cohorts to support students.	✓ Learning Specialist(s)	from: Term 1 to: Term 4	0%
KIS 1.b	Wellbeing - Effectively mobilise available	resources to support students' wellbeing a	and mental health, especia	ally the most vulnerable

Priority 2022 Dimension	
Actions	Appoint an Acting Leading Teacher (0.8EFT) to lead Welfare and Wellbeing processes at the school including SWPBS, RRRR and PSD as well as case management of students requiring more specialised support. Acting Leading Teacher forms part of the Executive Team who determine placements for TLI inclusion.
Outcomes	 The Leading Teacher will: provide student and parent support for welfare matters by incorporating the use of SSS staff and allied health professionals. coordinate the integration aide staff to best meet the needs of students on the PSD. ensure the SWPBS and RRRR programs run in accordance with DET policy and processes. build the capacity of staff in the area of welfare and wellbeing through PL, mentoring and coaching as appropriate. Staff will: Seek support of the Welfare team to support students with welfare and wellbeing related matters. undertake necessary PL to meet the needs of students in their care and across the school implement key school programs such as SWPBS and RRRR to build the safety of students across the school. Students will: know how to access support for themselves and their peers for wellbeing, welfare and safety concerns. actively take part in SWPBS and RRRR curricula activities. be represented on a Junior School Council and take part in age related leadership programs.
Success Indicators	Using the AtoSS, POS and Staff opinion Surveys to chart progress in student connectedness, management of bullying and student safety.
Delivery of the annual actions for this KIS	
Enablers	
Barriers	
Commentary on progress	
Future planning	
OPTIONAL: Upload Evidence	

Activities and Milestones	Activity	Who	When	Percentage complete
Activity 1	Continue with a SWPBS committee to implement the school's SWPBS and RRRR curriculum programs.	 Leading Teacher(s) SWPBS Leader/Team Respectful Relationships Implementation Team Leadership Team 	from: Term 1 to: Term 4	0%
Activity 2	Appoint a Leading Teacher (0.8 EFT) to the Welfare and Wellbeing Role	☑ Principal	from: Term 1 to: Term 4	0%
Activity 3	Leading Teacher to implement a range of student leadership programs including the establishment of a Junior School Council, grade 5 and 6 leadership curriculum programs and House Captains.	 Leading Teacher(s) Student(s) Student Leadership Coordinator Teacher(s) 	from: Term 1 to: Term 4	0%
Goal 2	To improve achievement and growth in literac	y and numeracy student outcomes.		
12 Month Target 2.1 Increase the percentage of students achieving Medium Relative Growth in Reading from 56% (2021) to 65%, High R from 6% to 15% and reduce the percentage of students achieving low relative growth from 38% (2021) to <30%.		<30%. %, High Relative Growth <20%. 50%, High Relative Growth		
Has this 12-month target m	net Not Met			

12 Month Target 2.2	Increase percentage of year 5 students in the top 2 bands of NAPLAN in Reading from 23% (2021) to 30%, in Writing from 9% (2021) to 15% and in Numeracy from 15% (2021) to 20%.
Has this 12-month target met	Not Met
12 Month Target 2.3	Improve the percentage of year 5 students in the top 4 bands of NAPLAN for Reading from 77% (2021) to 80%, in Writing from 72% (2021) to 80% and in Numeracy from 58% (2021) to 65%.
Has this 12-month target met	Not Met
12 Month Target 2.4	Reduce year 3 Reading variation from 26% (2021) to <10% Reduce year 3 Writing variation from 28% (2021) to <10% Reduce year 3 Numeracy variation from 14% (2021) to <10% Maintain year 5 Reading variation 0% (2021) to <5% Reduce year 5 Writing variation from 6% (2021) to <5% Reduce year 5 Numeracy variation from 15% (2021) to <10%
Has this 12-month target met	Not Met
12 Month Target 2.5	Increase Trust in Colleagues (principal and teachers) from 66% (2021) to 70% Increase Teacher Collaboration from 73% (2021) to 77% Increase Collective Efficacy from 73% (2021) to 77%
Has this 12-month target met	Not Met
KIS 2.a Evidence-based high-impact teaching strategies	Embed high-impact instructional practices to consistently differentiate learning for every student in every classroom.
Actions	 Contract two consultants focussing on explicitly teaching English and mathematics. Provide a coaching program for all teachers provided by the Learning Specialists and Leading Teacher.
Outcomes	Leaders will have: - Developed a deeper understanding and knowledge about what constitutes explicit teaching and how to coach for this across all classes. - Coached staff in explicitly teaching English and Mathematics through modelling lessons, observing teachers' practice, providing

		feedback & attending PLCs Teachers will have: - Developed their understanding of what constitutes explicitly teaching English and Mathematics, and how to successfully differentiate and scaffold learning for students. - Had their lessons observed, had feedback provided to them, observed the practice of others, had extensive PL and actively engaged in PLCs. Students will have: - had English and Mathematics consultants in their classrooms and will have actively taken part in differentiated learning scaffolded to meet their individual needs. - benefitted from enhanced teaching and learning provided to them by staff actively reviewing and being coached in their practice.			
Success Indicators		 Planning documents from PLCs reflect the professional learning provided by consultants. Coaching documents reflect implementation of explicit teaching in alignment with professional learning from consultants. Minutes from PLCs detail inquiry cycles linked to student data and taught consistent with Learning Specialist and consultant professional learning. 			
Delivery of the annual actions for this KIS	S				
Enablers					
Barriers					
Commentary on progress					
Future planning					
OPTIONAL: Upload Evidence	е				
Activities and Milestones	Act	tivity Who When F			Percentage complete
Activity 1	for a of e	lement a school-wide coaching program all teachers to support the implementation xplicit teaching in English and hematics.	 ✓ Leadership Team ✓ Literacy Leader ✓ Numeracy Leader 	from: Term 1 to: Term 4	0%

		Student Wellbeing Co-Ordinator		
Activity 2	CRTs to cover consultants, coaching, lesson observations etc	 ✓ Literacy Leader ✓ Numeracy Leader ✓ Leadership Team ✓ Principal 	from: Term 1 to: Term 4	0%
Activity 3	Contract an English consultant for 10 days and a Maths Consultant for 16 days of professional learning throughout the year	 ✓ Leadership Team ✓ Learning Specialist(s) ✓ Literacy Leader ✓ PLC Leaders ✓ Numeracy Leader ✓ Teacher(s) 	from: Term 1 to: Term 4	0%
Activity 4	Develop specific assessment and data analysis tools to determine progress of programs and to support the implementation of strategies. These include PAT Maths, Maths 300, Reading and Fountas and Pinnel resources.	 ☑ Data Leader ☑ Leadership Team ☑ Numeracy Leader ☑ Literacy Leader ☑ Principal 	from: Term 1 to: Term 4	0%
Activity 5	Provide for a Learning Specialist (English) and a Learning Specialist in Mathematics to support the implementation of explicitly teaching across the school.	Principal	from: Term 1 to: Term 4	0%
KIS 2.bBuild staff capacity to adopt a PLC inquiry cycle to use data to inform teaching and learning and measure the impact of instruction to improve student learning outcomes and the quality of teaching.				

Actions	 Improve school climate by working with consultants from the University of Southern Queensland implementing IDEAS (Innovative Designs Enhancing Achievement in Schools). Continue participation in the DET Professional Learning Communities (PLC) initiative.
Outcomes	Leaders will have: - Built from the success of creating our school vision, leaders will support staff to now create our school narrative and school-wide pedagogy. - Provided extensive professional learning/engagement with staff to improve alignment between school processes/ understandings. - Attended PLC meetings and supported the implementation of PLC inquiries consistent with agreed pedagogical approaches to teaching.
	 Teachers will have: Taken ownership and empowerment of the improvement process (IDEAS) through contributions and actions at pupil free days, meetings and processes. Differentiated learning that is targeted at increasing growth for all students, in particular students at risk (regardless of ability). Driven their own inquiry cycles within PLCs based on evidence of need and student learning information across English, Mathematics and Future Focussed Learning. Evaluated the impact of their teaching on student learning growth by using the toolkit specifically designed for implementing a PLC.
	Students will have: -Taken ownership and empowerment of the improvement process (IDEAS) through contributions and actions at JSC, classroom level and whole-school level. - Understood the process for co-construction of learning intentions and success criteria in Future Focussed Learning lessons. - Provide qualitative and formative feedback to teachers and peers.
Success Indicators	 Updated diagnostic Inventory of School Alignment (DISA) data. PLC minutes and participation in the PLC initiative. PLC inquiry cycle minutes and feedback from coaches. AtoSS, POP & Staff Opinion Data.
Delivery of the annual actions for this KIS	
Enablers	
Barriers	

Commentary on progress					
Future planning					
OPTIONAL: Upload Evidence	e				
Activities and Milestones	Act	ivity	Who	When	Percentage complete
Activity 1		ntinuation of the PLC initiative throughout 1 (CRT costs).	 ✓ Leadership Team ✓ PLC Leaders ✓ Assistant Principal 	from: Term 1 to: Term 4	0%
Activity 2	aligi (US	lement a pupil-free day centred on school nment and the commencement of IDEAS Q Costs) and fallow-up staff meetings ughout the year.	 ✓ School Improvement Team ✓ All Staff 	from: Term 1 to: Term 1	0%
Activity 3	form	ticipation in the IDEAS process to nalise our school narrative and school- e pedagogy plus CRTs	 ✓ School Improvement Team ✓ All Staff ✓ Leadership Team 	from: Term 1 to: Term 4	0%
KIS 2.c Develop, document and implement a guaranteed and viable curriculum continuum and proficiency scales that reduces viable assessment Develop, document and implement a guaranteed and viable curriculum continuum and proficiency scales that reduces viable assessment			at reduces variability and		
Actions		 Implement our newly created teaching and learning plan (Curriculum Map) as a whole staff Implement proficiency scales for English and Mathematics Develop consistent assessment documentation linked to the teaching and learning program Provide coaching through Learning Specialists and consultants. 			
Outcomes		Leaders will: - Lead committees to document associated assessment practice guides to compliment the teaching and learning program.			rning program.

OPTIONAL: Upload Evidence Activities and Milestones		
OPTIONAL: Upload Evidence		
Future planning		
Commentary on progress		
Barriers		
Enablers		
Delivery of the annual actions for this KIS		
Success Indicators		

Activity 2	cons impl mati Prof worl asse Curr asse best subs	iculum map. Professional learning from sultants, SIT working with staff to lement proficiency scales in English and hematics. fessional learning from consultants, SIT king with staff to implement the essment guides ablishment of SIT committees in riculum Assessment to develop essment guides to ensure consistent and t practice in the execution, analysis and sequent planning in English and hematics.	 Data Leader Learning Specialist(s) PLC Leaders Teacher(s) Data Leader Leadership Team Learning Specialist(s) Teacher(s) PLC Leaders 	to: Term 4 from: Term 1 to: Term 4	0%	
Goal 3		To improve student voice, agency and leaders	hip in learning.			
12 Month Target 3.1		Increase the positive response rate on the AtoSS in: -Student voice and agency from 64% to 70% -Inclusion from 91% to 93% -Sense of confidence from 74% to 80%				
Has this 12-month target met		Not Met				
12 Month Target 3.2		Increase the positive response rate on the Parent Opinion Survey for: -The school provides my child with opportunities to build his/her confidence from 90% to 92%.				
Has this 12-month target met No		Not Met				
12 Month Target 3.3 Increase the positive response rate on the use of student feedback to improve prace						
Has this 12-month target m	net	Not Met				
KIS 3.a Develop a collaborative partnership between s			een students and teachers to design and i	mplement rich learning op	oportunities.	

Empowering students and building school pride	
Actions	Implement Future Focussed Learning strategies in Health, Science, Languages (Italian), The Arts, Humanities and the Capabilities.
Outcomes	Leaders will: - Have participated in Leadership Coaching and development from 'FFL' - Structured opportunities to professionally develop staff online, in-person and in PLCs. - Provide limited coaching in FL through FFL personnel or school-based staff. Teachers will: - Have taken part in appropriate professional learning regarding FFL and implemented these strategies into their inquiry learning practice. - Contributed to the building of collective capacity through regular involvement in the FFL community. - Use the PLC cycle of inquiry to build teacher practice. Students will: - Contribute to the formation of inquiry learning topics, direction and involvement
Success Indicators	 Regular contributions from teachers into the FFL online community Evidence of FFL masterclasses in the planning and delivery of inquiry learning. PLC cycles devoted to implementing FFL strategies.
Delivery of the annual actions for this KIS	
Enablers	
Barriers	
Commentary on progress	
Future planning	
OPTIONAL: Upload Evidence	

Activities and Milestones	Activity		Who	When	Percentage complete
Activity 1	focu inqu sup FFL	will be a cyclic inquiry for all PLCs ussing on embedding FFL strategies in uiry learning. They will be regularly ported by FFL staff in their PLCs and an SIT committee will support this learning oss the school.	 PLC Leaders Teacher(s) Leadership Team School Improvement Team 	from: Term 1 to: Term 4	0%
Goal 4		To improve the wellbeing of all students.			
12 Month Target 4.1		Increase the positive response on the Parent Opinion Survey for: -Promoting positive behaviour from 89% to 92%			
Has this 12-month target m	net	Not Met			
12 Month Target 4.2		Increase the positive response on the Ator- Advocate at School from 88% (2021) to 9 -Sense of Inclusion from 91% (2021) to 93 -Effective Classroom Behaviour from 74% -Resilience from 72% (2021) to 80%	90% 3%		
Has this 12-month target m	net	Not Met			
12 Month Target 4.3		Increase the positive response rate on the Staff Opinion Survey in: -Collective Efficacy from 73% (2021) to 75%			
Has this 12-month target m	net	Not Met			
KIS 4.a Setting expectations and promoting inclusion		Engage the school community in the development and implementation of school-wide values.			
Actions		Promote and implement the work of the IDEAS process through the IDEAS School Management Team (ISMT) throughout the school community.			

Outcomes		Leaders will: - Have facilitated the creation of a school narrative and associated school-wide pedagogy. - Promoted the vision, values, narrative and SWP across the community. Teachers will: - Have started implementing key elements of the school-wide pedagogy into their planning. - Build collective understanding around our narrative and SWP. Students will: - Have had input into our SWP by way of the Junior School Council				
Success Indicators	 -Documented evidence of our school narrative and SWP - Signage around the school of our school values and school vision 					
Delivery of the annual actions for this KIS	5					
Enablers						
Barriers						
Commentary on progress						
Future planning						
OPTIONAL: Upload Evidence	Э					
Activities and Milestones	Act	livity	Who	When	Percentage complete	
Activity 1	fror - Ho stat - Ro	old x2 ISMT meetings with facilitators n USQ old a school-wide curriculum day for all ff on IDEAS in term 1 un multiple IDEAS meetings with staff as t of our meeting schedule	 ☑ All Staff ☑ Leadership Team ☑ School Improvement Team ☑ Principal 	from: Term 1 to: Term 4	0%	

	- Involve JSC in the feedback stage of our SWP				
KIS 4.b Health and wellbeing	Implement School-wide Positive Behaviours as a framework for student wellbeing.				
Actions	Achieve Bronze Status accreditation for SWPBS				
Outcomes	Leaders will: - Have taken part in relevant training for themselves in SWPBS - Led the school through relevant surveys and data collection - Implemented actions based on data to improve the positive behaviours across the school Teachers will: - Implemented the actions of PL into their classrooms and across the school. - Taken part in professional learning at school - Input data relevant to track student behaviour across the school Students will: - Have improved their positive behaviours as a result of SWPBS - Taken part in lessons and yard activities which recognise school-wide behaviours				
Success Indicators	 Reduction of inappropriate behaviours as evidenced by XUNO data. Implementation of SWPBS lessons across the school Increased levels of positive rewards (Buzz Awards) for students for displaying appropriate School behaviours 				
Delivery of the annual actions for this KIS					
Enablers					
Barriers					
Commentary on progress					
Future planning					

OPTIONAL: Upload Evidence	OPTIONAL: Upload Evidence					
Activities and Milestones	Activity		Who	When	Percentage complete	
Activity 1		S rewards given weekly from Buzz Award pients (Replacement awards)	 ☑ All Staff ☑ Teacher(s) ☑ SWPBS Leader/Team 	from: Term 1 to: Term 4	0%	
Activity 2	Data Collection and analysis of student behaviour (XUNO)		SWPBS Leader/Team	from: Term 1 to: Term 4	0%	
Activity 3	Participation from all teachers in SWPBS professional learning (CRTs)		 ✓ All Staff ✓ SWPBS Leader/Team 	from: Term 1 to: Term 4	0%	
Activity 4	SW	ticipation in Universal Training A & B for PBS team through the SWVR - nbank/Melton Area (CRTs)	SWPBS Leader/Team	from: Term 1 to: Term 4	0%	

Monitoring and Self-assessment - 2022

SEIL Feedback